Index of Recommendations

The following is a list of: the recommendation numbers (and whether the recommendation is 'key' in meeting the Study's primary objective); the Headline for the Recommendation, as it appears in the Action Plan; the Page where the Recommendation is located in the Action Plan; the Page where the Recommendation is located in the 120-Day Study; and the Lead Office(s).

Recommendation Number	Headline	Action Plan Page	Study Page	Lead Office(s)
1 (Key)	Create Superfund Board of Directors	2	35	BOD
2 (Key)	Develop Hierarchy of Program Goals	2	37	OSRTI
3	Develop PMs Related to Hierarchy of Goals	7	37	OSWER
4	Maintain Sufficient Site Listing	37	38	OSRTI
5	Start Fund-Lead Actions	37	38	OSRTI
6	Develop One Cleanup Program Policies	4	39	OSWER
7	Establish One Cleanup Program PMs	7	39	OSRTI
8	National Program Managers adopt PMs	8	39	OSWER, OSRTI
9 (Key)	Adopt Shared Goals for Program Activities	2	40	OSRTI, OECA, OSRE
10 (Key)	Evaluate NPL Listing Trends for RCRA TSDFs	41	40	OSRTI
11 (Key)	Determine Adequacy of RCRA Financial Assurance	41	40	OSW/ OSRTI
12 (Key)	Evaluate Financial Assurance for non-RCRA Facilities	42	40	OSRTI, OECA
13	Effectively Communicate Cleanup Costs	44	41	OSRTI
14	Simplify the Budget	11	42	OSRTI, OSRE, OCFO
15 (Key)	Allocate Special Account/State Cost Share Funding	19	42	OSRTI
16	Share Work Across the Regions	15	45	Lead Region
17	Share Work Across the Regions	15	45	Lead Region
18 (Key)	Remedial Pipeline Benchmarking	25	46	OSRTI
19 (Key)	Prepare for FY07 Staff Redistribution and Direct HQs Resources to Cleanup	17	46	OCFO
20 (Key)	Prepare for FY07 Staff Redistribution and Direct HQs Resources to Cleanup	17	46	OCFO
21 (Key)	Deobligate FY 2004 Funds	13	47	OSRTI
22	Update Deobligation Policies/Guidance	4	47	OSRTI, OSRE
23	Maintain Sufficient Site Listing	37	50	OSRTI
24 (Key)	Maximizing PRP Involvement	37	50	OSRTI
25	Revise SAS Policy	5	52	OSRTI

Recommendation Number	Headline	Action Plan Page	Study Page	Lead Office(s)
26	Prioritize Superfund Alternative Sites	18	52	OSRTI
27	Effectively Communicate all Cleanup Accomplishments	44	52	OSRTI
28	Plan Early for Mega-Sites	11	53	OSRTI
29	Review Brownfields/Superfund Site Assessment Criteria	21	54	OSRTI, OBCR
30	Integrate Site Assessment and Remedial Activities	21	54	Lead Region
31	Adopt Best Practice Approach	15	54	OSRTI
32	Clarify Exemption Process	5	55	OSRTI, OEM
33	Address Homeland Security FTE Funding	10	56	OSWER/ OEM, OCFO
34	Determine Additional Nationally Significant Incident Funding/Staff Needs	10	56	OSWER/ OEM, OCFO
35	Cross-Train Managers for Nationally Significant Incidents	10	56	OSWER/ OEM, OCFO
36 (Key)	Evaluate Removal and NPL Listing Trends by Industry Sector	42	56	OEM
37 (Key)	Enhance NRRB's Role	22	57	OSRTI
38 (Key)	Enhance NRRB's Role	22	58	OSRTI
39	Require Value Engineering	22	58	OSRTI
40 (Key)	Conduct Long-Term Response Reviews	22	58	OSRTI
41	Review RODs	23	58	OSRTI
42	Identify and Share Successful Remedies	23	60	OSRTI
43	Ensure Senior Managers Help Select Cleanup Mechanism	24	61	Lead Region
44 (Key)	Conduct On-Site Oversight	24	62	Lead Region
45	Review EPA Policies on State-lead Cleanups and the Adequacy of these Actions	39	62	OSRTI
46	Re-examine State-lead Sites	40	62	OSRTI
47	Share Work Across the Regions	15	62	Lead Region
48	Determine State Core Funding Needs	40	63	OSRTI
49	Implement FASTAC Approach	25	67	OSRTI
50	CLP and ESAT Resources	16	67	OSRTI
51	Forecast Long-Term Analytical Needs	16	68	OSRTI
52	Transfer PRP Oversight to OECA	12	70	OECA
53 (Key)	Conduct Effective Early PRP Searches	37	72	OSRE
54 (Key)	Increase Removal Enforcement	38	72	OECA
55	Establish Contact for Enforcement First for the Removal Program	38	73	OEM

Recommendation Number	Headline	Action Plan Page	Study Page	Lead Office(s)
56	Enhance Insurance-Related Cost Recovery Expertise	38	73	OECA
57	Evaluate Enforcement PMs; Adopt Site Specific PMs	8	74	OECA
58 (Key)	Ensure Efficient PRP Oversight	38	75	OECA
59	Affirm Commitment to Cost Recovery	2	76	OSRE
60	Improve Tracking and Cost Recovery	16	76	Lead Region
61 (Key)	Update Special Accounts Guidance	19	76	OECA
62 (Key)	Report on Special Accounts	19	76	OECA
63	Determine if Senior Managers' Actions are Effective	3	81	OSRTI, ORD
64	Senior Managers Meet about Superfund Research Program	3	81	OSRTI, ORD
65	Develop Cost-Benefit Analysis for RODs	25	81	OSRTI
66 (Key)	Analyze Superfund Charging	13	85	OCFO/ OFM
67 (Key)	Set a Site-Specific Charging Goal	14	89	OECA
68 (Key)	Support Site-Specific Charging	14	89	OCFO
69	Build Cost Analysis Expertise	25	89	OSRTI
70	Review Brownfields Deobligation Policies and Evaluate Grants Status	29	90	OBCR
71	Review Brownfields Deobligation Policies and Evaluate Grants Status	29	90	OBCR
72 (Key)	Establish $5 Million Pool	29	92	OARM/ OAM
73 (Key)	Resolve Federal Agency Billing Issues	30	92	OCFO
74	Circulate Direct Cite Payment Process	34	92	OSRTI
75 (Key)	Review IAG Closeout Policies	30	92	OARM
76 (Key)	Resolve Grant Closeout Issues	30	92	OARM
77 (Key)	Resolve Federal Agency IAG Closeout Issues	30	92	OARM
78	Establish Closeout PMs	31	92	OARM
79	Encourage Use of Alternative Contracts and Conduct Training	34	94	OARM
80	Encourage Use of Alternative Contracts and Conduct Training	34	94	OARM
81	Consolidating Contract Functions	31	94	OARM
82	Provide Increased Contract Management Training	35	94	OARM/ OAM
83 (Key)	Monitor Contract Funding	31	94	OARM/ OAM
84 (Key)	Establish Policies for the Duration of Grants and IAGs	31	95	OARM
85 (Key)	Establish Grant-Monitoring Criteria	32	95	OARM/ GAD
86	Improve IAG Training Course	35	96	OARM

Recommendation Number	Headline	Action Plan Page	Study Page	Lead Office(s)
87 (Key)	Improve Grant Monitoring	32	96	OARM/ GAD
88	Provide IGMS Module Updates	32	96	OARM/ GAD
89	Update State Cost Share and Related Policies	5	96	OSRTI
90	Prepare Monthly SSC Reports	44	96	OSRTI
91	Establish SSC PMs	8	96	OSRTI
92	Analyze Federal Agency Indirect Cost Rates	32	99	OARM
93	Negotiate National IAG Overhead Rate	33	99	OARM
94	Establish Regular Cross-Agency Meetings	44	99	Lead Region
95 (Key)	Develop Special Account Fact Sheets	19	100	OECA/ OCFO
96 (Key)	Report on Special Accounts	19	100	OECA
97 (Key)	Use Old Special Account Funds	20	100	OECA
98	Provide Information About New Agency Systems	45	101	OARM
99	Provide Information About Current Agency Systems	45	101	OSRTI/ OSRE
100	Revise Superfund PMs	9	109	ORD
101 (Key)	Remedial Pipeline Benchmarking	25	109	OSRTI
102	Adopt New Superfund PMs	9	109	OECA
103(op) (Key)	Reduce Costs to Meet Numerical Targets	12	43	OSWER, OECA, OCFO
104(op)	Establish National Standards and Action Levels	5	59	OSRTI
105(op)	Use Presumptive Remedies and Generic Designs	23	59	OSRTI
106(op)	Implement One Allocation for all Response Activities to the Regions	12	63	OSRTI
107(op)	Transfer Management and Support to the EPM Appropriations	12	86	OCFO
108(op)	Return Deobligated Dollars to the Regions	13	90	OSRTI